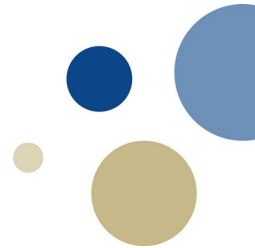
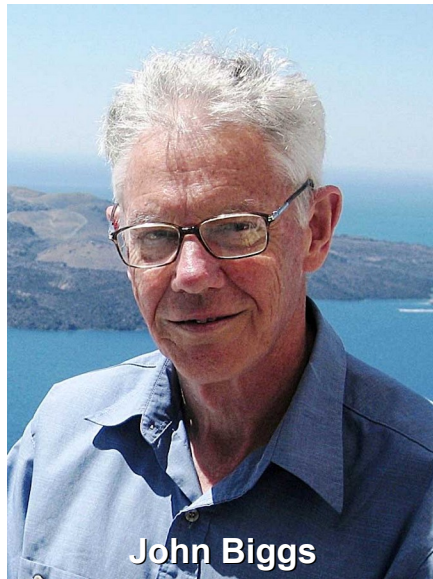


Evidence based teaching and learning



John Hattie

Know Thy Impact!



John Biggs

**Focus On What
the Student Does!**



Robert Bjork

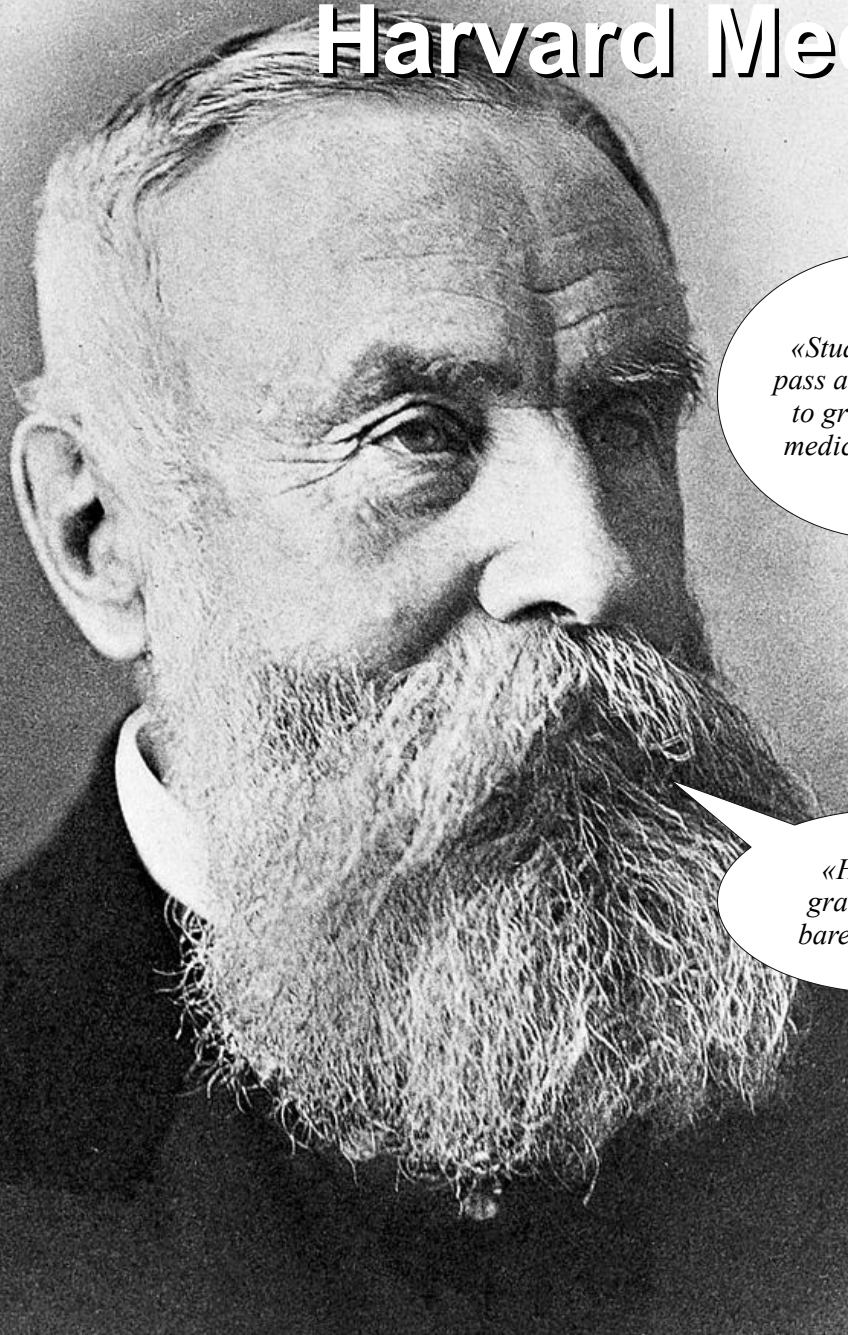
**Practice Retrieval
of Information!**



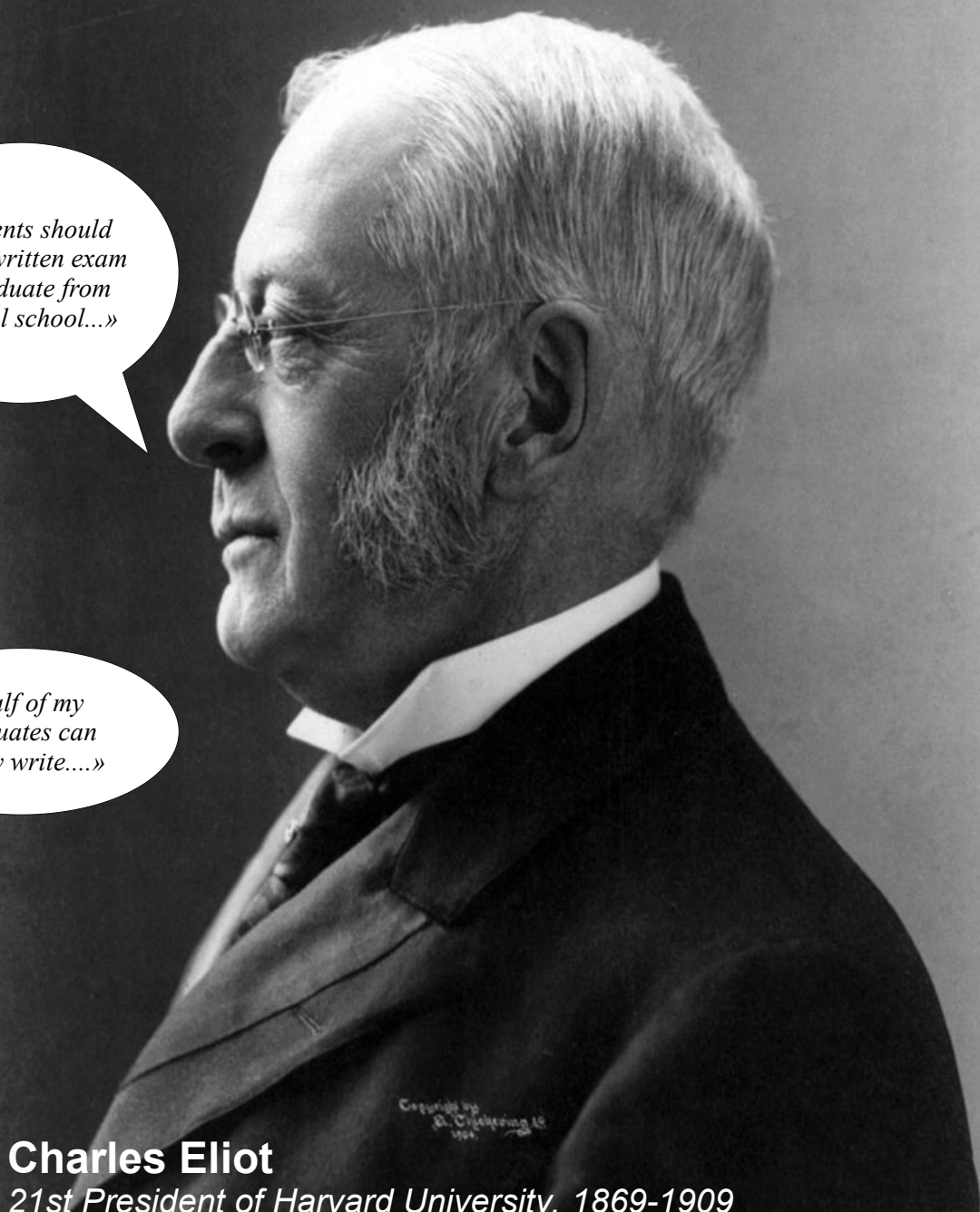
Eric Mazur

**Be the Guide on the Side
(not sage on the stage)!**

Harvard Medical School, 1871



«Students should pass a written exam to graduate from medical school...»



«Half of my graduates can barely write....»

Henry Jacob Bigelow
Professor of Surgery at Harvard University

Charles Eliot
21st President of Harvard University, 1869-1909

1902

Leger	900
Befolkning	2.3 millioner
Gjennomsnittlig liggetid	40 døgn
Spesialiteter	0



"Fortidsbygg for demida"
<http://www.helsebygg.no/vedlegg/30257/1902--m.-etasjekart.pdf>

Trondhjem. Sykehuset.

2012

Leger	25000
Befolkning	5.2 millioner
Gjennomsnittlig liggetid	4 døgn
Spesialiteter	45



1902-bygget

St. Olavs hospital

Copyright St Olavs Hospital: <http://www10.aeccafe.com/blogs/arch-showcase/files/2013/07/Hospital-development-aerial-Image-credit-St.-Olavs-Hospital.jpg>

LEARNING FROM LECTURES VS. LEARNING FROM READINGS

STEPHEN M. COE

University of Nebraska

Numerous investigations have been made to determine the relative value of different teaching methods for attaining higher learning. The attitude of college instruction seems to be changing from "lecture" to "reading," a bit more provocative to student learning.

Rohrer, D., & Pashler, H. (2010). Recent research on human learning challenges conventional instructional strategies. *Educational Researcher*, 39(5), 406-412.

Reviews/Essays

Recent Research on Human Learning Challenges Conventional Instructional Strategies

Doug Rohrer and Harold Pashler

There has been a recent upsurge of interest in exploring how choices of methods and timing of instruction affect the rate and persistence of learning. The authors review three lines of experimentation—all conducted using educationally relevant materials and time intervals—that call into question important aspects of common instructional practices. First, research reveals that testing, although typically used merely as an assessment device, directly potentiates learning and does so more effectively than other modes of study. Second, recent analysis of the temporal dynamics of learning show that learning is most durable when study time is distributed over much greater periods of time than is customary in educational settings. Third, the interleaving of different types of practice problems (which is quite rare in math and science texts) markedly improves learning. The authors conclude by discussing the frequently observed dissociation between

temporal spacing, and the effects of interleaving different types of materials.

Learning Through Testing

Tests of student mastery of content material are customarily viewed as assessment devices, used to provide incentives for students (and in some cases teachers and school systems as well). However, memory research going back some years has revealed that a test that requires a learner to retrieve some piece of information can directly strengthen the memory representation of this information (e.g., Spitzer, 1939). More recent studies, however, have shown that a combination of study and tests is more effective than spending the same amount of time reviewing the material in some other way, such as rereading it (e.g., Carrier & Pashler, 1992; Cull, 2000; for reviews, see McDaniel, Roediger, & McDermott, 2007; Roediger & Karpicke, 2006b).



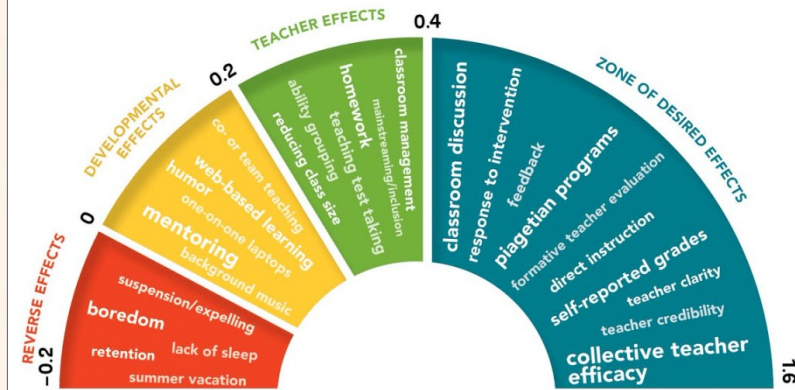
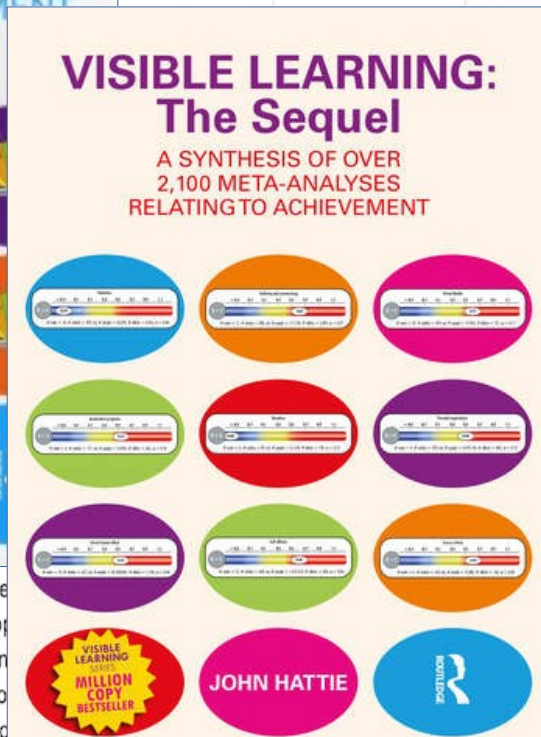
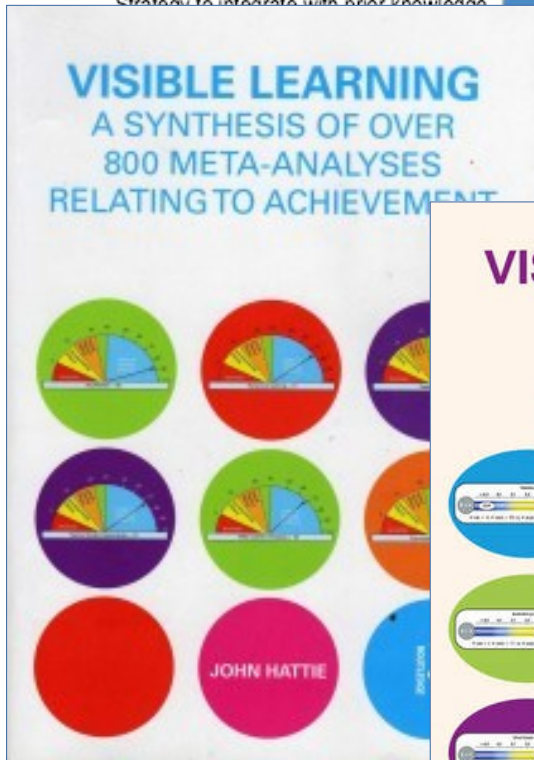
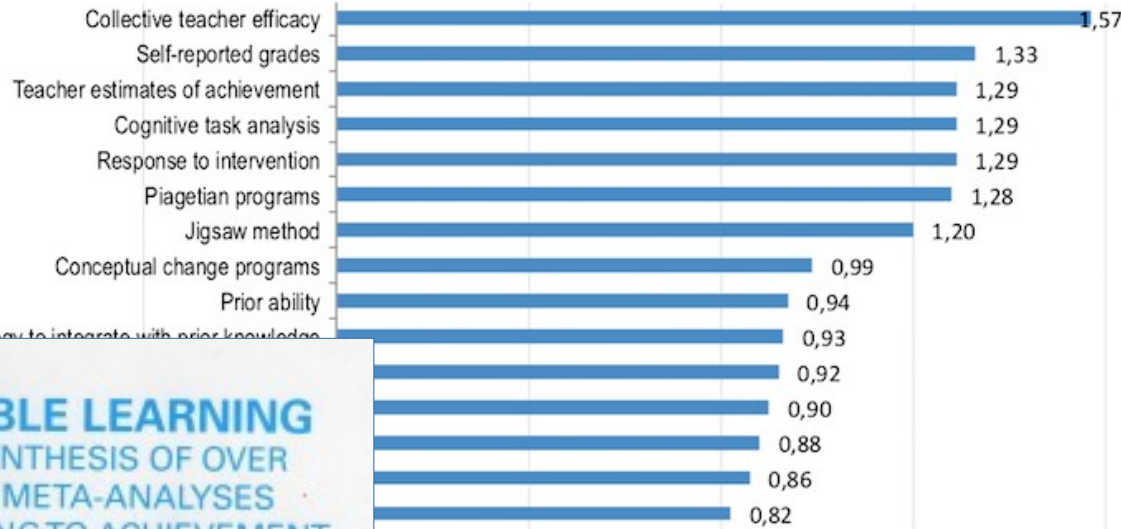
Hattie's 2018 updated list of factors related to student achievement: 252 influences and effect sizes (Cohen's d)

Source: J. Hattie (December 2017) visiblelearningplus.com
 Diagram: S. Waack (2018) visible-learning.org

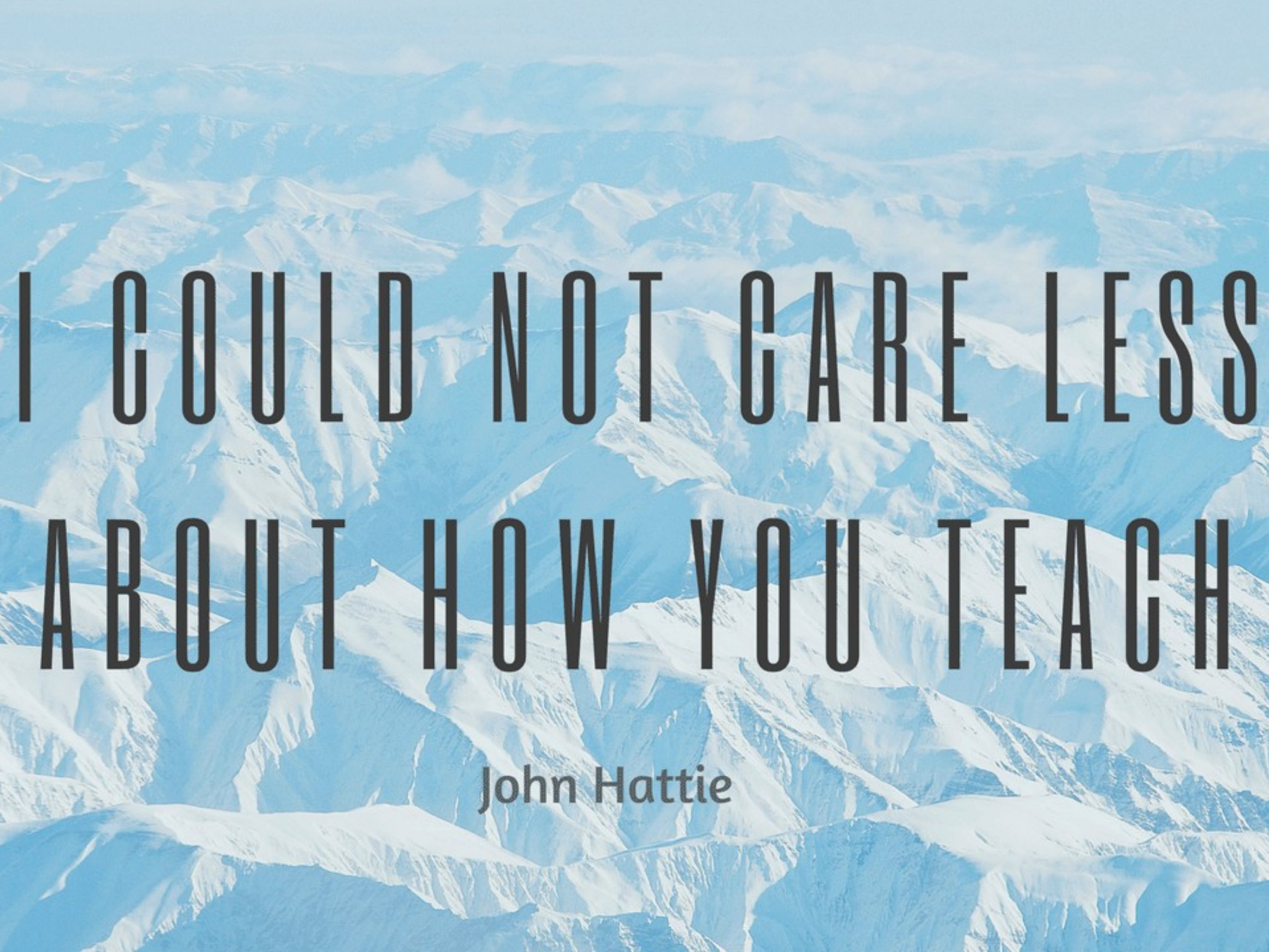
Hattie's 2018 updated list of factors related to student achievement: 252 influences and effect sizes (Cohen's d)

Factor	Effect Size (Cohen's d)
Classroom management	0.52
Formative assessment	0.42
Feedback	0.41
Classroom discussion	0.39
Response to intervention	0.38
Piagetian programs	0.38
Direct instruction	0.37
Self-reported grades	0.36
Teacher clarity	0.35
Formative teacher evaluation	0.34
Formative assessment	0.33
Classroom management	0.32
Classroom discussion	0.31
Formative assessment	0.30
Classroom management	0.29
Classroom discussion	0.28
Formative assessment	0.27
Classroom management	0.26
Classroom discussion	0.25
Formative assessment	0.24
Classroom management	0.23
Classroom discussion	0.22
Formative assessment	0.21
Classroom management	0.20
Classroom discussion	0.19
Formative assessment	0.18
Classroom management	0.17
Classroom discussion	0.16
Formative assessment	0.15
Classroom management	0.14
Classroom discussion	0.13
Formative assessment	0.12
Classroom management	0.11
Classroom discussion	0.10
Formative assessment	0.09
Classroom management	0.08
Classroom discussion	0.07
Formative assessment	0.06
Classroom management	0.05
Classroom discussion	0.04
Formative assessment	0.03
Classroom management	0.02
Classroom discussion	0.01
Formative assessment	0.00
Classroom management	-0.01
Classroom discussion	-0.02
Formative assessment	-0.03
Classroom management	-0.04
Classroom discussion	-0.05
Formative assessment	-0.06
Classroom management	-0.07
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Formative assessment	-0.09
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Classroom discussion	-0.38
Formative assessment	-0.39
Classroom management	-0.40
Classroom discussion	-0.41
Formative assessment	-0.42
Classroom management	-0.43
Classroom discussion	-0.44
Formative assessment	-0.45
Classroom management	-0.46
Classroom discussion	-0.47
Formative assessment	-0.48
Classroom management	-0.49
Classroom discussion	-0.50
Formative assessment	-0.51
Classroom management	-0.52

hinge point 0.4



<https://visible-learning.org/hattie-ranking-influences-effect-sizes-learning-achievement/>

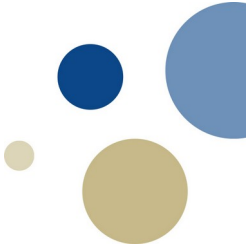
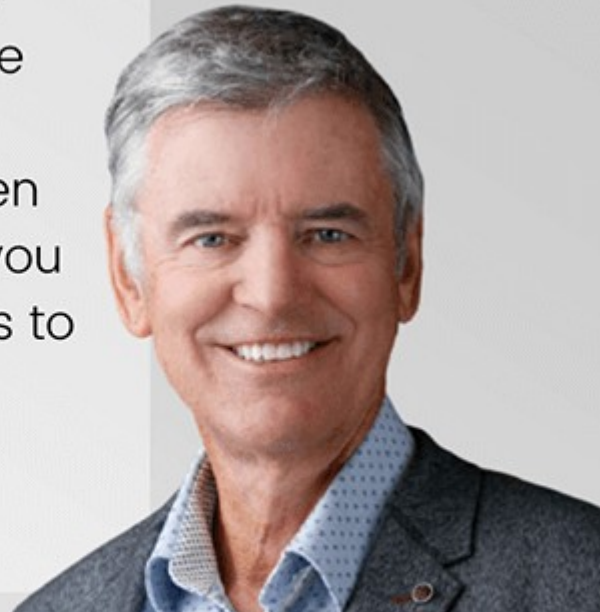


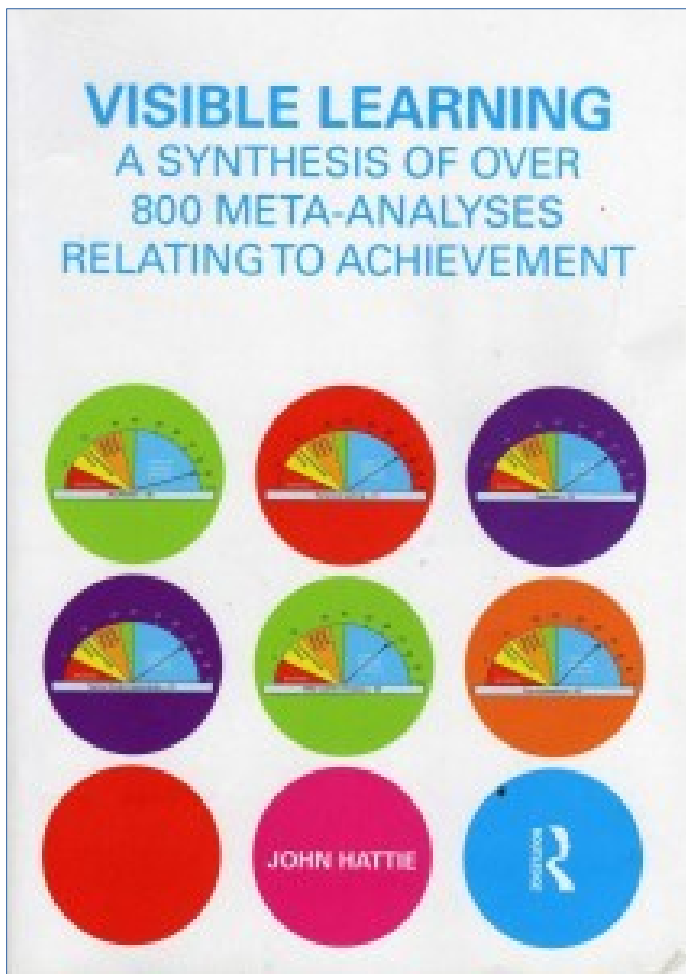
I COULD NOT CARE LESS
ABOUT HOW YOU TEACH

John Hattie

'I take a very strong line that I couldn't care less how anyone teaches... I care about the impact of their teaching. When you walk into a class, I want you to say, "My job here is today is to evaluate my **IMPACT.**"

Professor John Hattie



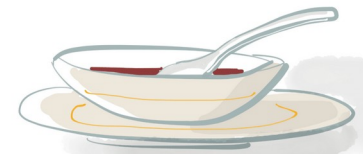


- Appropriate motivation
 - Relevant learning activity
 - Monitor learning
- Formative feedback
- Metacognitive strategies
- Social learning

FORMATIVE SUMMATIVE



WHEN THE CHEF
TASTES THE SOUP



WHEN THE GUESTS
TASTE THE SOUP



TEACHER-READY RESEARCH REVIEW

The Applicability of Visible Learning to Higher Education

John Hattie
University of Melbourne

The Visible Learning research is based on a synthesis of 1200 meta-analyses relating to influences on achievement. This article focuses specifically on the evidence and implications for higher education teachers. As nearly every intervention can show some evidence of success, we need to ask not “What works?” but “What works best” and seek comparisons between different ways of influencing student learning. The major implications relate to teachers who work with others to seek evidence of their impact on students, who inform students early what success looks like especially about surface and deep learning, who provide appropriate levels of challenge and feedback, and who have aligned their claims about success, assessment, and teaching.

Keywords: learning, meta-analysis, teaching strategies

Today’s university students are diverse, not necessarily self-regulated, having varying skills in learning strategies, and need to be deliberately taught. This begs for a robust discipline about the scholarship of teaching and learning at the university level to best identify what works. Whereas many thousands of studies on university learning exist, few major syntheses exist (see [Pascarella & Terenzini, 2005](#)). This article uses a synthesis of meta-analyses relating to university students from the Visible Learning (VL) research based on more than 65,000 studies including [1/4] million students aged 4 to 20–25 ([Hattie, 2009, 2012; Hattie & Anderman, 2013; Hattie & Yates, 2014; Hattie, Masters, & Birch, 2015](#)). The aim is to summarize key findings related to university aged cohort and discuss key implications for higher education (see also [Hattie, 2011](#)).

More is demanded from higher education students than knowing much and surviving through three-plus years of study. Forty-five years ago, [Chickering \(1969\)](#) outlined seven major outcomes from university study which are still applicable: achieving competence;

managing emotions (including those that interfere with learning such as anger, anxiety, hopelessness and those that enable learning such as optimism, hopefulness); mature interpersonal relations (such respecting differences and working with peers); moving from autonomy to independence (including moving from needing assurance and approval of others to self-sufficiency), problem solving, and making decisions; establishing identity including enhanced self-esteem and self-efficacy; developing purpose (from Who am I? and Where am I? to Where am I going?); and developing integrity. Higher education is as much as about identity, reputational enhancement, and growing as it is about becoming knowledgeable, critics, and problem solvers. The (valuable) by-products are knowing more about a topic, being passionate about content, and being learned about a subject. With the more recent push for developing 21st century skills, there is a renewed emphasis on the latter 6, although developing subject matter expertise remains dominant.

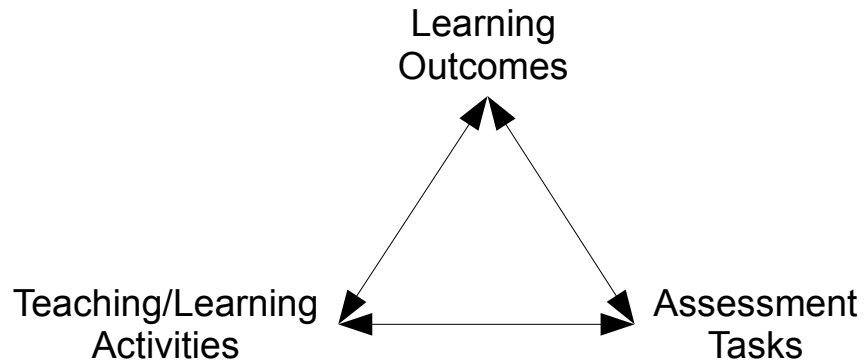
The VL story argues that when teachers see teaching and learning through the eyes of their students, and when students become their own teachers then outcomes and engagement are maximized. It is not sufficient to stand up front and look and behold a great multitude from every nation and all tribes and peoples and

The major VL story can be summarized by six key findings. impact on student learning is heightened:

1. When teachers believe their major role is to evaluate their impact ($d = .91$);
2. When teachers work together to know and evaluate their impact ($d = .91$);
3. When teachers base their teaching on students’ prior learning (what they bring to the lesson; $d = .85$);
4. When teachers explicitly inform the students about what success looks like near the start of a series of lessons ($.77$);
5. When teachers implement programs that have the optimal proportions of surface and deep learning ($d = .71$); and
6. When teachers set appropriate levels of challenge and never expect ‘do your best’ ($d = .57$).

Correspondence concerning this article should be addressed to John Hattie, Faculty of Education, Melbourne Education Research Institute, University of Melbourne, Carlton, Victoria, Australia 3010. E-mail: jhattie@unimelb.edu.au

Constructive Alignment



The Society for Research into Higher Education

Teaching for Quality Learning at University

Fourth Edition

What the student does

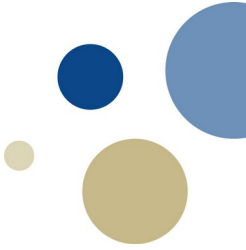


John Biggs



John Biggs and Catherine Tang

Retrieval practice



<https://www.youtube.com/watch?v=gkJz0PpvGf4>

Recent Research on Human Learning Challenges Conventional Instructional Strategies

Doug Rohrer and Harold Pashler

There has been a recent upsurge of interest in exploring how choices of methods and timing of instruction affect the rate and persistence of learning. The authors review three lines of experimentation—all conducted using educationally relevant materials and time intervals—that call into question important aspects of common instructional practices. First, research reveals that testing, although typically used merely as an assessment device, directly potentiates learning and does so more effectively than other modes of study. Second, recent analysis of the temporal dynamics of learning show that learning is most durable when study time is distributed over much greater periods of time than is customary in educational settings. Third, the interleaving of different types of practice problems (which is quite rare in math and science texts) markedly improves learning. The authors conclude by discussing the frequently observed dissociation between people's perceptions of which learning procedures are most effective and which procedures actually promote durable learning.

Keywords: cognition; instructional design/development; memory

The experimental study of human learning and memory began more than 100 years ago and has developed into a major enterprise in behavioral science. Although this work has revealed some striking laboratory phenomena and elegant quantitative principles, it is disappointing that it has not thus far given teachers, learners, and curriculum designers much in the way of concrete and nonobvious advice that they can use to make learning more efficient and durable. In the past several years, however, there has been a new burst of effort by researchers to identify and test concrete principles that have this potential, yielding a slew of recommended strategies that have been listed in recent reports (e.g., Halpern, 2008; Mayer, in press; Pashler et al., 2007). Some of the most promising results involve the effects of testing on learning and different ways of scheduling study events. Those skeptical of behavioral research might assume that principles of learning would already be fairly obvious to anyone who has been a student, yet the results of recent experimentation challenge some of the most widely used study practices. We discuss three topics, focusing on the effects of testing, the role of

temporal spacing, and the effects of interleaving different types of materials.

Learning Through Testing

Tests of student mastery of content material are customarily viewed as assessment devices, used to provide incentives for students (and in some cases teachers and school systems as well). However, memory research going back some years has revealed that a test that requires a learner to retrieve some piece of information can directly strengthen the memory representation of this information (e.g., Spitzer, 1939). More recent studies, however, have shown that a combination of study and tests is more effective than spending the same amount of time reviewing the material in some other way, such as rereading it (e.g., Carrier & Pashler, 1992; Cull, 2000; for reviews, see McDaniel, Roediger, & McDermott, 2007; Roediger & Karpicke, 2006b). Interestingly, however, surveys of college students show that most of them study almost entirely by rereading, with self-testing relatively rarely employed (Carrier, 2003; Karpicke, Butler, & Roediger, 2009).

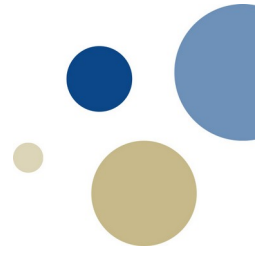
Recent research shows that testing not only enhances learning but also slows the rate of forgetting. Roediger and Karpicke (2006a) found that a period of time devoted to a combination of study and tests rather than study alone impaired performance on a test given 5 minutes later yet improved performance on a test given 1 week later (Figure 1). Testing also retarded the rate of forgetting in two studies with test delays as long as 42 days (Carpenter, Pashler, Wixted, & Vul, 2008).

While one might attribute the benefit of the initial test to heightened attention, it seems more likely that it arises from the retrieval itself, as evidenced by a study by Kang, McDermott, and Roediger (2007) showing that an initial test requiring respondents to choose the correct answer from a list of alternatives (i.e., a multiple-choice question) did not produce as much benefit as a test requiring recall (i.e., a short-answer question). Moreover, these authors found that explicit retrieval, as required by a recall task rather than a recognition task, strengthened knowledge better than a multiple-choice test even when the final test itself involves multiple choice—and thus the effect is not attributable to a simple principle that practicing a given type of test best enhances performance on the same type of test.

A number of studies have shown that sizable benefits of testing generalize to classroom-based studies. In a study reported by

The Testing Effect

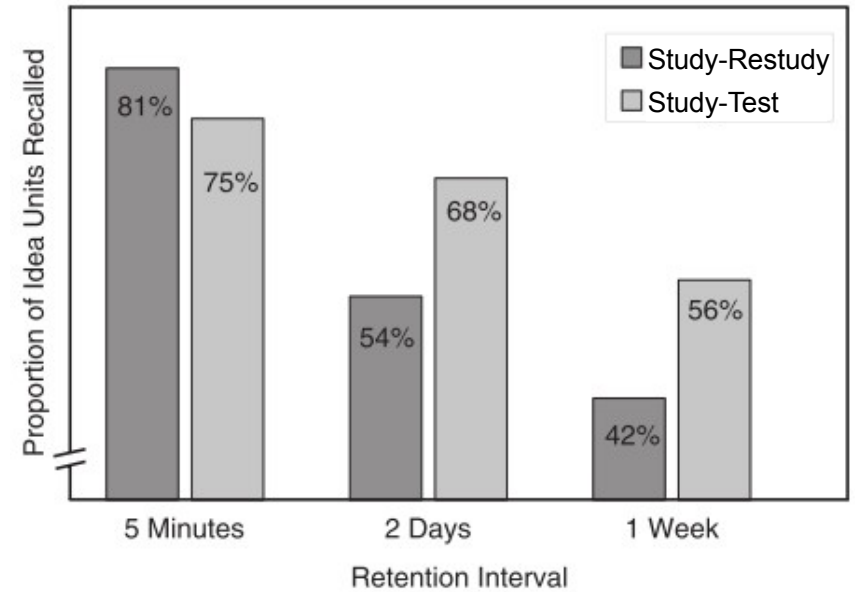
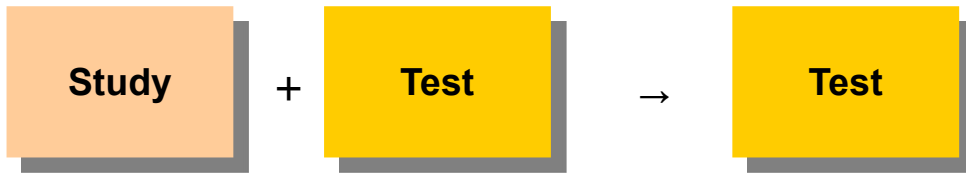
Rohrer, D., & Pashler, H. E. (2010). Recent Research on Human Learning Challenges Conventional Instructional Strategies. Educational Researcher, 39, 406–412.



«Study-Restudy»



«Study-Test»



«instructional practices would be more effective if the proportion of learning time that learners spend retrieving information were dramatically increased»

The Critical Importance of Retrieval for Learning

Jeffrey D. Karpicke and Henry L. Roediger, Science, 2008

Number	Swahili	English
1	adhama	honor
2	adui	enemy
3	bustani	garden
4	buu	maggot
5	chakula	food
6	dafina	treasure
7	elimu	science
8	embe	mango
9	fagio	broom
10	farasi	horse
11	fununu	rumour
12	godoro	mattress
13	goti	knee
14	hariri	silk
15	kaa	crab
16	kaburi	grave
17	kaputula	shorts
18	leso	scarf
19	maiti	corpse
20	malkia	queen
21	mashua	boat
22	ndoo	bucket
23	nyanya	tomato
24	pazia	curtain
25	pipa	barrel
26	pombe	beer
27	punda	donkey
28	rembo	ornament
29	roho	soul
30	sala	prayer
31	sumu	poison
32	tabibu	doctor
33	theluji	snow
34	tumbili	monkey
35	usingizi	sleep
36	vuke	steam
37	yai	egg
38	zeituni	olives
39	ziwa	lake
40	zulia	carpet

Table 1. Conditions used in the experiment, average number of trials within each study or test period, and total number of trials in the learning phase in each condition. S_N indicates that only vocabulary pairs not recalled in the previous test period were studied in the current study period. T_N indicates that only pairs not recalled in the previous test period were tested in the current test period. Students in all conditions performed a 30-s distracter task that involved verifying multiplication problems after each study period.

Condition	Study (S) or test (T) period and number of trials per period								Total number of trials
	1	2	3	4	5	6	7	8	
ST	S 40	T 40	S 40	T 40	S 40	T 40	S 40	T 40	320
$S_N T$	S 40	T 40	S_N 26.8	T 40	S_N 8.0	T 40	S_N 2.0	T 40	236.8
ST_N	S 40	T 40	S 40	T_N 27.9	S 40	T_N 11.8	S 40	T_N 3.3	243.0
$S_N T_N$	S 40	T 40	S_N 27.1	T_N 27.1	S_N 8.8	T_N 8.8	S_N 1.5	T_N 1.5	154.8

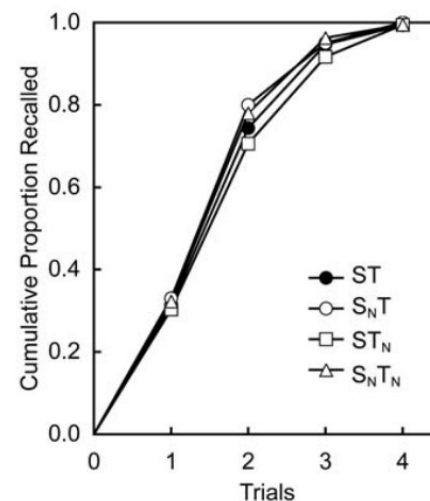


Fig. 1. Cumulative performance during the learning phase.

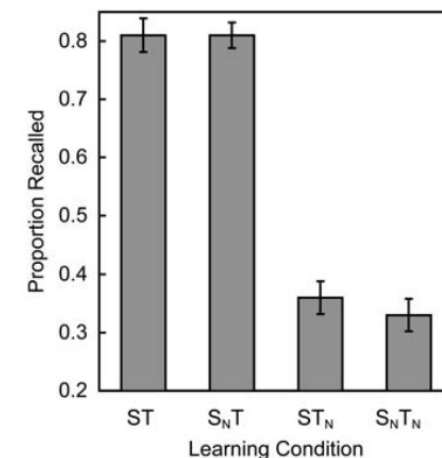


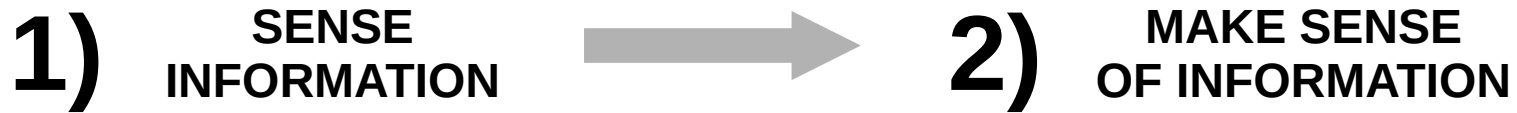
Fig. 2. Proportion recalled on the final test 1 week after learning. Error bars represent standard errors of the mean.



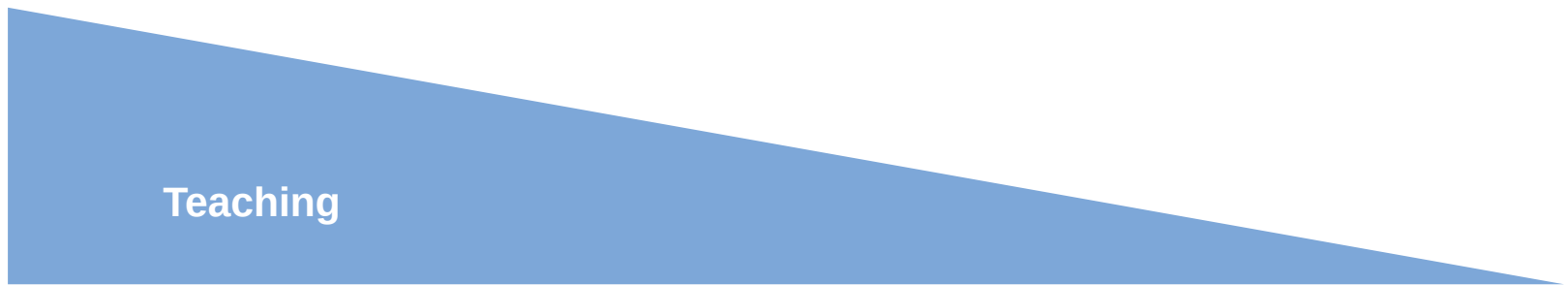
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The Role of the Teacher

Mazur's simple learning model:



Traditionally

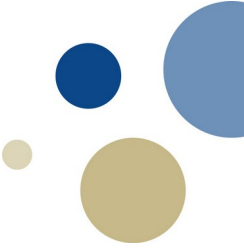


Focus: «Informing students» (Sage on the Stage)

Evidence based



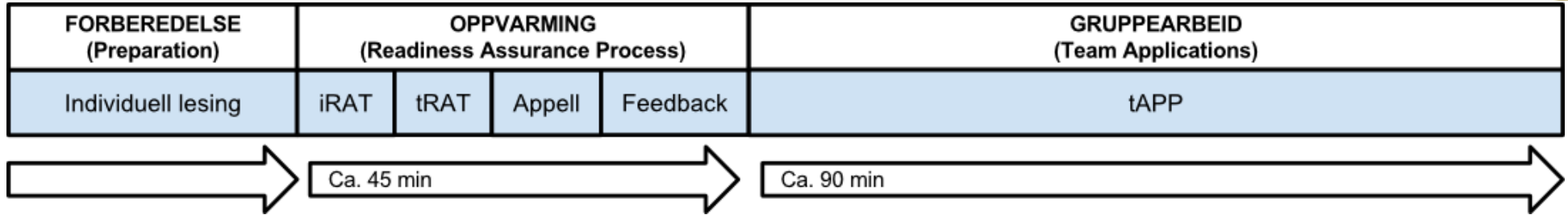
Focus: «Formative assessment» (Guide on the Side)



Teambased learning (TBL)

**ENSURE
COMPETENCE**

**PURSUE
EXCELLENCE**



	A	B	C	D	
Oppgave 1					
Oppgave 2					
Oppgave 3					
Oppgave 4					
Oppgave 5					
Oppgave 6					
Oppgave 7					
Oppgave 8					
Oppgave 9					
Oppgave 10					

IMMEDIATE FEEDBACK ASSESSMENT TECHNIQUE (IF AT®)
 Name _____ Test # _____
 Subject _____ Total _____

SCRATCH OFF COVERING TO EXPOSE ANSWER

	A	B	C	D	Score
1.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___
2.	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	___
3.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___
4.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___
5.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___
6.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___
7.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___
8.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___
9.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___
10.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___

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Team-Based Learning for Health Professional Education

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A Guide to Using
Small Groups
for Improving
Learning



edited by Larry Michaelsen, Dean Parmelee,
Kathryn K. McMahon, and Ruth E. Levins

Foreword by Diane M. Bilimoria
Copyrighted Material



NOKUT

Den om teambasert læring

2012; 34: e275-e287

MEDICAL
TEACHER

WEB PAPER
AMEE GUIDE

Team-based learning: A practical guide: AMEE Guide No. 65

DEAN PARMELEE¹, LARRY K. MICHAELSEN², SANDY COOK³ & PATRICIA D. HUDES¹

¹Wright State University, USA, ²University of Central Missouri, USA, ³Duke-NUS Graduate Medical School, Singapore

Abstract

Team-based learning™ (TBL) is an instructional strategy developed in the business school environment in the early 1990s by Dr. Michaelson who wanted the benefits of small group learning within large classes. In 2001, a US federal granting agency funds for educators in the health sciences to learn about and implement the strategy in their educational programs; TBL forward as one such strategy and as a result it is used in over 60 US and international health science professional schools. TBL different from problem-based learning (PBL) and other small group approaches in that there is no need for multiple rooms, students must come prepared to sessions, and individual and small groups of students (teams) are highly accountable for their contributions to team productivity. The instructor must be a content-expert, but need not have any experience or expertise in team process to conduct a successful TBL session. Students do not need any specific instruction in teamwork since they learn to be collaborative and productive in the process. TBL can replace or complement a lecture-based course or curriculum

Introduction

What is team-based learning?

Team-based learning™ (TBL) is an active learning and small group instructional strategy that provides students with opportunities to apply conceptual knowledge through a sequence of activities that includes individual work, teamwork and immediate feedback. It is used with large classes (>100 students) or smaller ones (<25 students), incorporating multiple small groups of 5–7 students each, in a single classroom. TBL is specifically characterized by three key components:

- individual advance student preparation;
- individual and team readiness assurance tests (iRATs) and
- the majority of in-class time devoted to decision-based application assignments done in teams.

TBL is highly learner-centered (yet has critical faculty input) and uses grading, peer evaluation and immediate feedback to ensure individual and team accountability to promote learning and, unlike other group-based instructional approaches, one content-expert instructor can instruct 20 or more teams.

TBL is used in over 60 US and international health science professional schools, including medicine, dentistry, veterinary medicine, nursing, and allied health disciplines, at several levels of training: undergraduate, postgraduate, and continuing professional education.

When TBL is conducted correctly, there is little question that academic outcomes are equivalent or improved in comparison to either lecture-based formats or more traditional small group learning models (McKiernan 2003;

Practice points

- TBL is a learner-centered, instructor-directed strategy for small group active learning in large group educational settings.
- Learners are *accountable*, expected to prepare of class and collaborate with their team members to solve authentic problems and make decisions in the whole class in one room.
- Only one content-expert instructor is needed.
- Students learn how to work in teams through process of TBL – they do not need additional instruction nor does the instructor need to be a group process expert.
- A backward design, outcomes-based approach used to stay focused on what the learners are able to do.
- One must use TBL's key components and follow process for TBL to be successful.

Levine et al. 2004; Koles et al. 2005, 2010; Shell et al. 2009; Zgheib et al. 2010; Thomas & Bowen 2010)

Unlike typical group learning, the high performers suffer – by either having to do all the work or poor performers dragging their scores down. The process holds each learner accountable for their own individual work and the contribution to their team. The better a team works, the better their team and individual scores. Extensive teaching occurs within each team.

Faculty may fear that the team scores mask the performance of individual students. In reality, TBL provides more data about an individual's weaknesses and permits team

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RIG

Teambasert læring – en studentaktiverende og lærerstyrt undervisningsform

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SAMMENDRAG

Råkgrunn: Studentaktiverende undervisning er viktig for å oppnå god læring. I teambasert læring (TBL) aktiveres studentene individuelt, gruppevis og i plenum under ledelse av faglærere. TBL er i liten grad prøvd ut og evaluert i medisinsk utdanning i Norge. Vi vil derfor undersøke hvorvidt TBL kan være egnet som undervisningsform i grunnutdanningen av leger.

Materiale og metode: Vi erte TBL i generell patologi for andreårs medisinstudenter i 2013 og 2014. TBL-sesjonen varte i tre timer og inkluderte individuelle og gruppevis oppvarmingssett, gruppearbeid, plenumdiskusjon og oppsummering fra faglærere. Svarene på oppgavene ble samlet inn for å sammenlikne individuelle og gruppevis prestasjoner på testene. Studentene ble også bedt om å evaluere undervisningen.

Resultater: Gruppens prestasjoner var bedre enn eller like gode som 84 % (2013) og 72 % (2014) av de individuelle prestasjonene. TBL ble av studentene oppfattet som en

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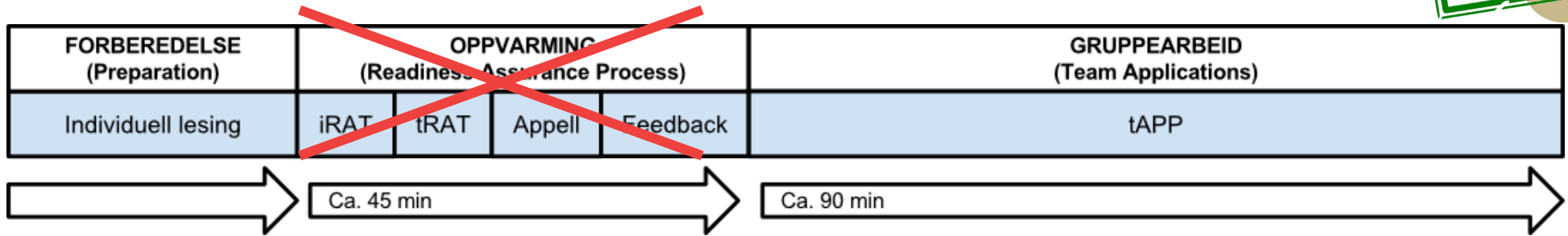
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Idunn

Teambased learning (TBL)

**ENSURE
COMPETENCE**

**PURSUE
EXCELLENCE**



	A	B	C	D	
Oppgave 1					
Oppgave 2					
Oppgave 3					
Oppgave 4					
Oppgave 5					
Oppgave 6					
Oppgave 7					
Oppgave 8					
Oppgave 9					
Oppgave 10					

IMMEDIATE FEEDBACK ASSESSMENT TECHNIQUE (IF AT®)
 Name _____ Test # _____
 Subject _____ Total _____

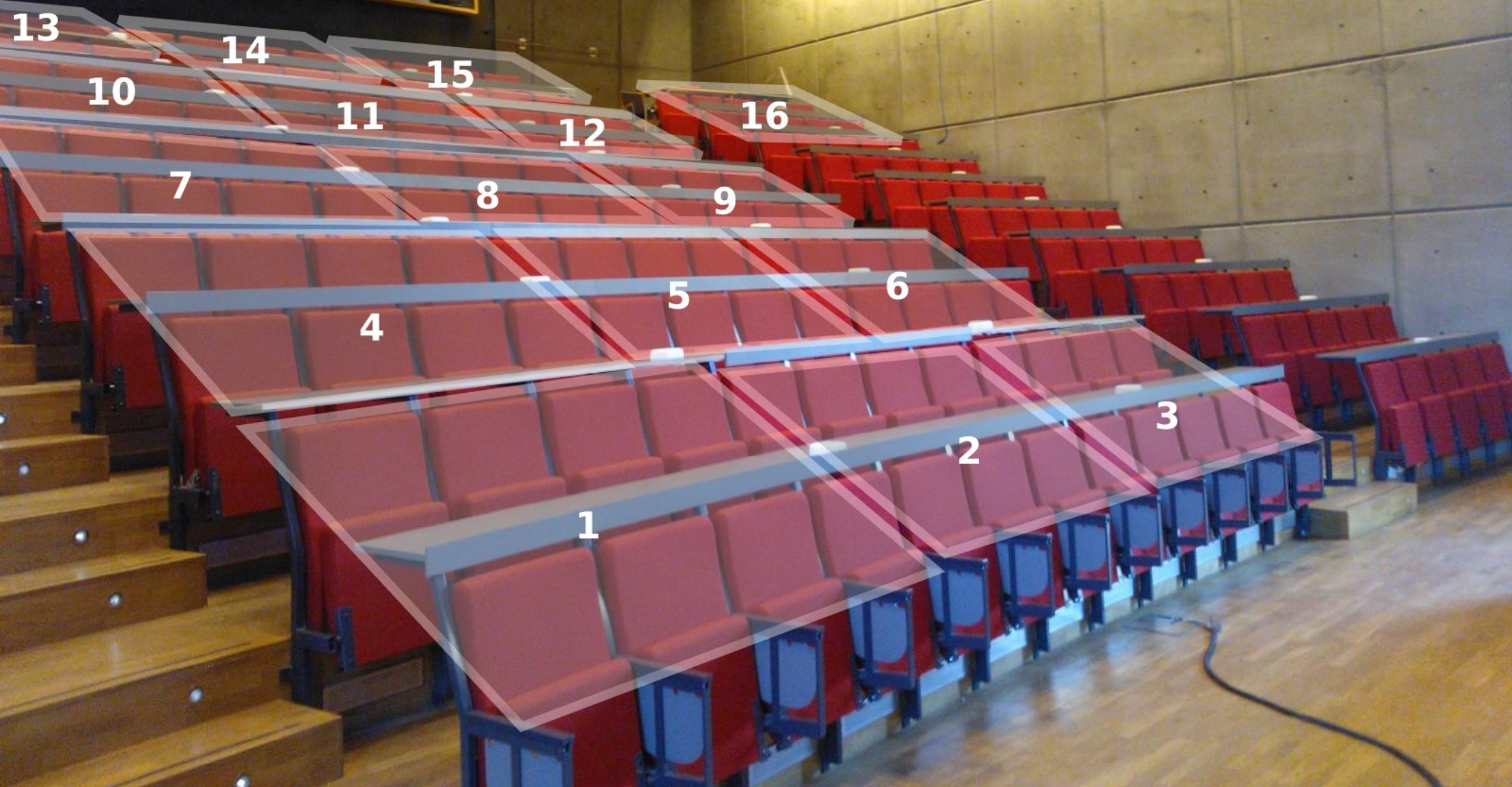
SCRATCH OFF COVERING TO EXPOSE ANSWER

	A	B	C	D	Score
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2.	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	___
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4.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___
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7.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___
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9.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	___
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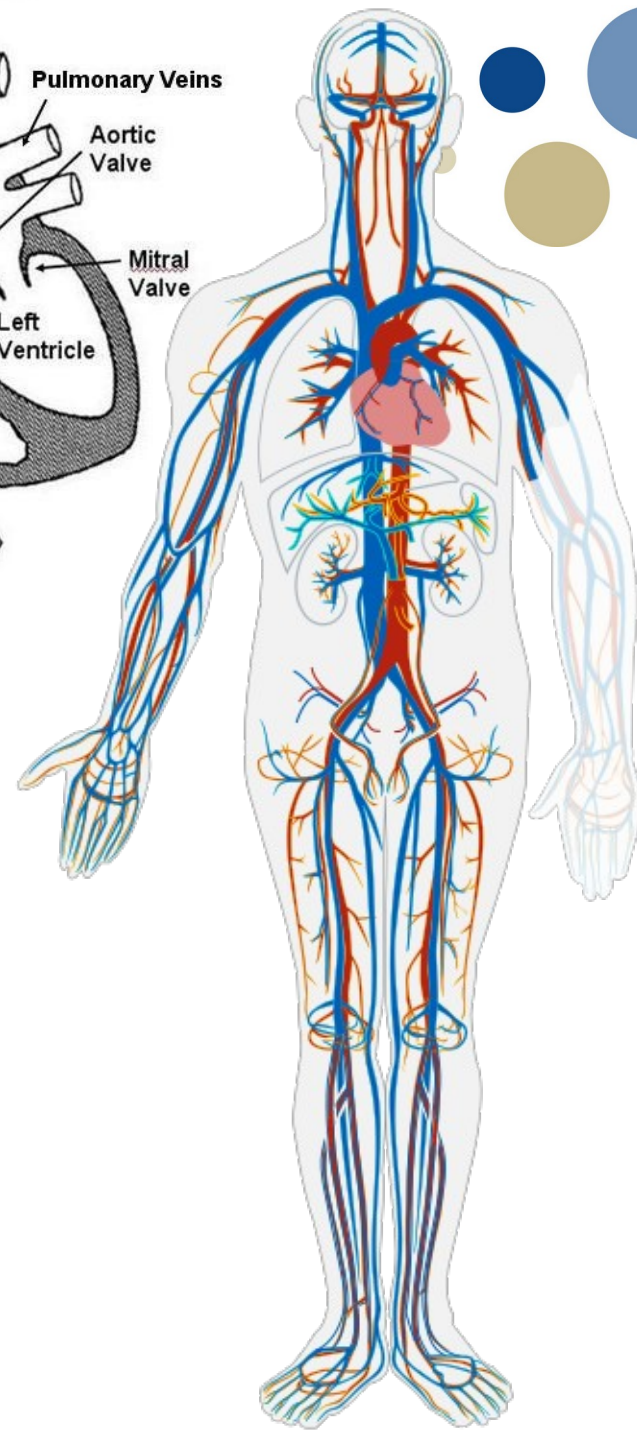
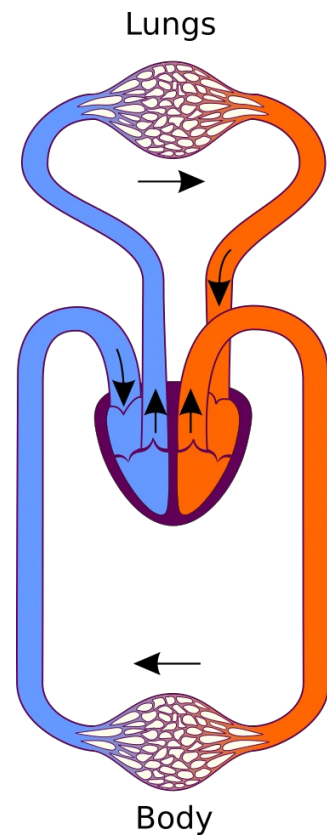
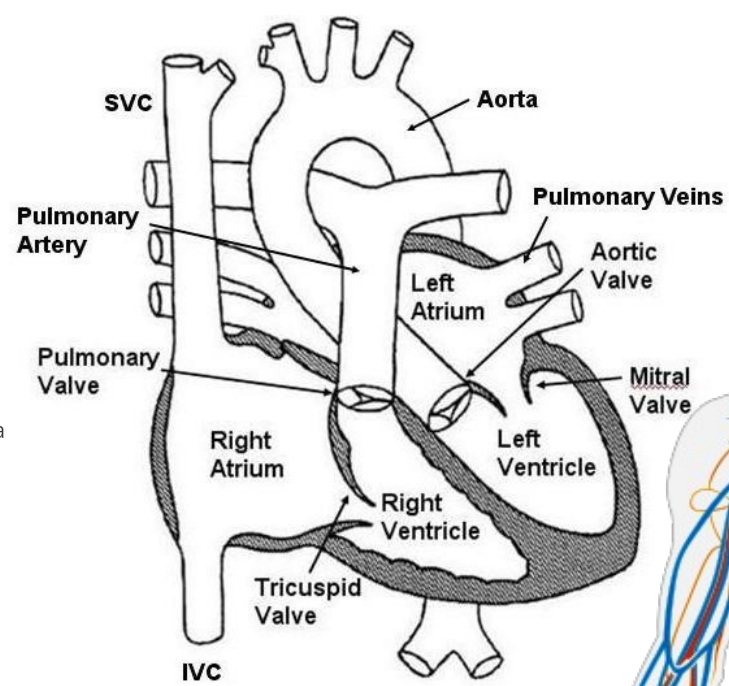
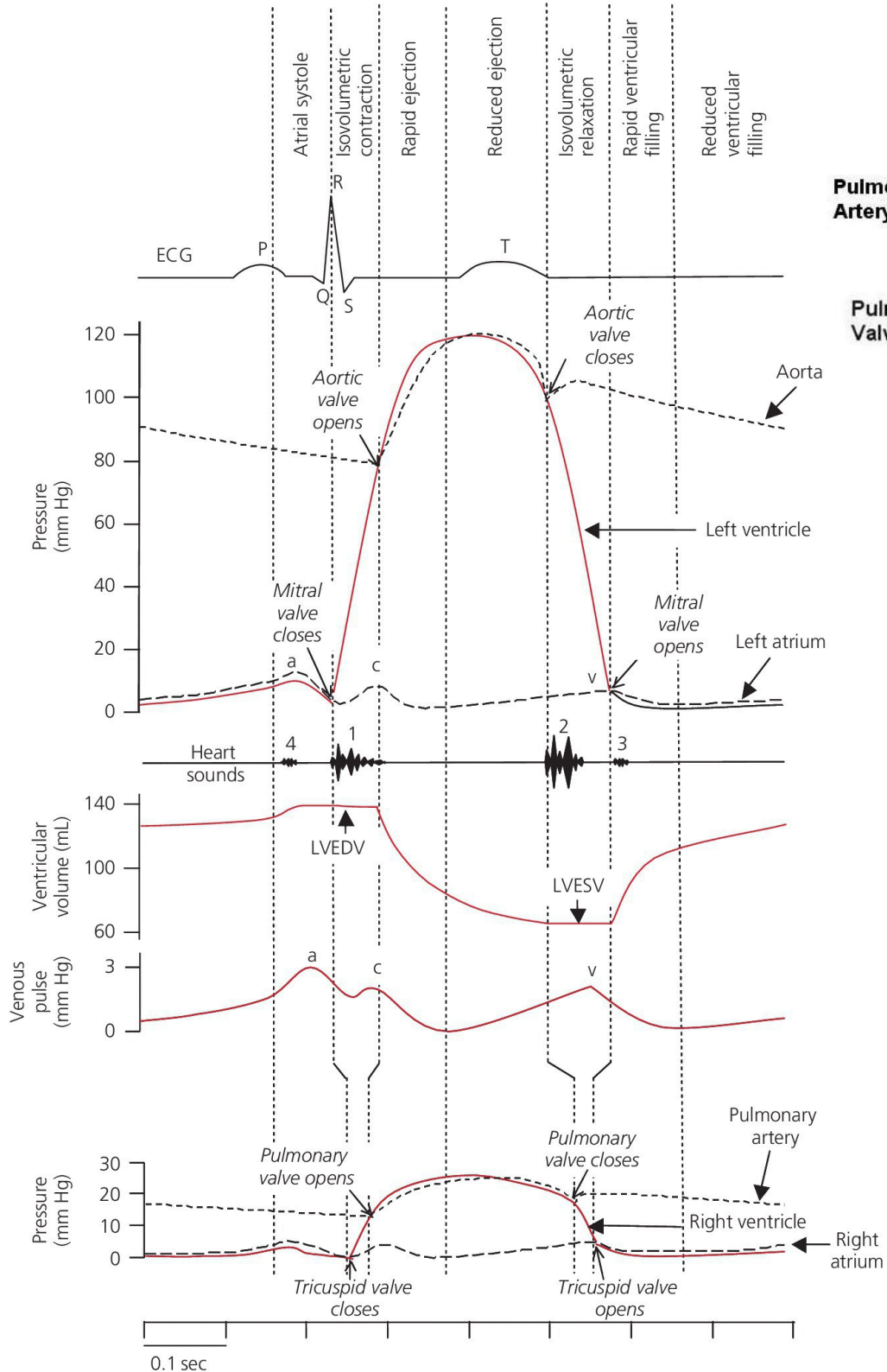
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GRUPPEPLASSERING VED TEAM-BASERT LÆRING

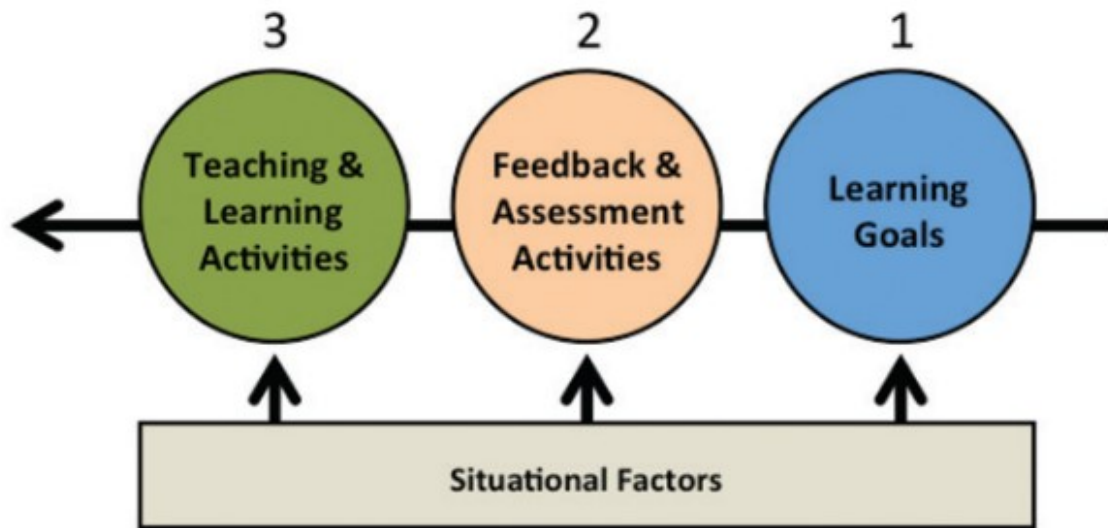








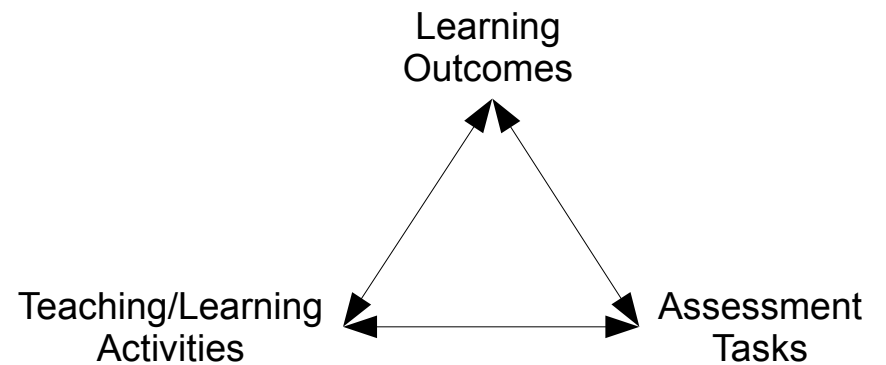
Backward Design



Created by D. Parmelee and P. Hudes

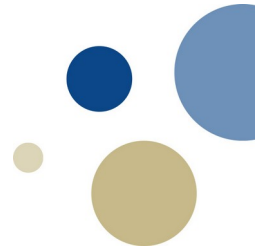
Figure 2. Backward design process.

Constructive Alignment

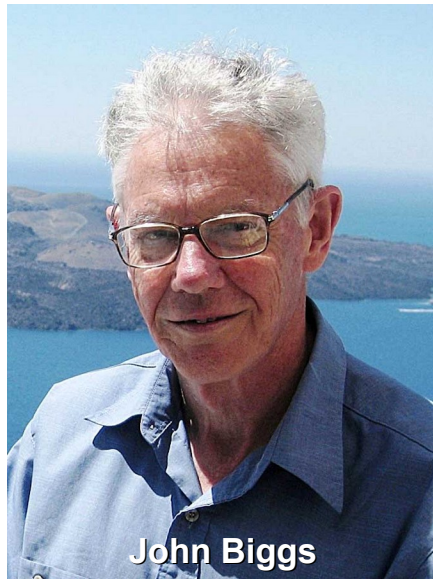


Biggs, J. B., & Tang, C. (2011). Teaching for quality learning at university: what the student does.

Evidence based teaching and learning



John Hattie



John Biggs



Robert Bjork



Eric Mazur

Know Thy Impact!

**Focus On What
the Student Does!**

**Practice Retrieval
of Information!**

**Be the Guide on the Side
(not sage on the stage)!**

Thank you!

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